

Annual Report and Accounts
For the year ended 30 June 2025

Fiske

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Chairman's and Chief Executive's Report

Trading and revenues

We are pleased to report a steady increase in our revenues to £7.9m for the full year to 30 June 2025 (June 2024: £7.4m). Revenue increases across the board were driven by several factors including a steady stream of new client wins, higher asset prices, increased levels of trading, improving service mix (more clients opting for advisory and discretionary services) and an increase in interest income. Our operating profits were heavily impacted in the second half of the year by the compliance driven costs referred to in our interim statement.

Assets under Management & Administration

Our total client assets under management and administration were £880m as at 30 June 2025 (June 2024: £878m). Of the total client assets 70% are now fee paying and either managed on a discretionary or advisory managed basis.

Costs

Costs have risen by 11% to £7.6m in the year to June 2025. This increase principally relates to increased compliance costs that we have absorbed as we work to improve our compliance related systems and controls following an assessment of our overall compliance framework.

Outturn

Profit on ordinary activities after taxation was £1.35m for the year to June 2025 (June 2024: £821k), an increase of 64% over the year. The cash flow for the year was particularly strong at £1.9m following the receipt of two dividends from our holding in Euroclear during the period.

Net assets

Our shareholder's funds now amount to some £11.4m (2024: £9.8m) which is an increase of 17% over the year. Within this we hold some £6.8m (2024: £4.9m) of cash which is an increase of 38% over the year. Our net asset value has risen to 97p per share (2024: 82p).

Earnings per share

Earnings per share for the year to 30 June 2025 were 11.4p which represents an increase of 65% over the 6.9p for the year to 30 June 2024.

Euroclear

Euroclear's adjusted earnings per share increased by 5% to €367 for the year to 31 December 2024 with a commensurate increase in its dividend. The timing of the dividends paid by Euroclear is such that we received two dividends in this financial year contributing £0.97m to our pre-tax profits.

As in previous years there were several private transactions in Euroclear shares during our financial year and these have helped us to update the appropriate carrying value of our holding in our financial statements to £5.9m (2024: £5.4m). This holding continues to represent a significant store of value on our balance sheet.

Dividend

The Board has resolved to recommend a final dividend of 0.825p per share for the year to 30 June 2025 (2024: 0.75p). If approved by shareholders at our Annual General Meeting in November then when added to the interim dividend of 0.275p per share paid to shareholders in April 2025 the total dividend for the year to 30 June 2025 will be 1.1p per share (2024: 1.0p), an increase of 10%.

Staff

We would like to thank all members of our dedicated staff for their continued commitment and hard work. As a company we have continued to evolve, adapt and improve our operations throughout the year.

Strategy

Our strategy for providing wealth management services includes continuous improvement in our use of technology. During the past year we have invested significant time and effort into upgrading our client data as we adopt a new CRM software system. This new software, which is due to be fully operational this autumn, will allow us to further improve our client servicing capabilities whilst at the same time driving more efficiencies within our operations.

Succession planning remains a key consideration for our recruitment strategy, both for Investment Managers and for our Support and Operations teams.

Consumer Duty & VREQ

Despite our very best efforts to anticipate and implement the requirements of the Consumer Duty as we believed was appropriate for our business, the FCA's data led strategy, in the form of its new annual Wealth sector questionnaire, led them to require the Company to commission a Section 166 report. This was duly completed towards the end of our financial year and resulted in the need to implement several improvements in the compliance related systems and controls which we use to monitor, oversee and manage our investment management business.

As a result of the report the FCA has steered us to enter into Voluntary Requirements whilst we deliver this upgrade in systems and controls. Details of the requirements can be found in the Company's RNS announcement of 24 September 2025. We have already developed a comprehensive plan to deliver these enhancements for our business and are well advanced in implementing these upgrades. We anticipate the majority of this work will be completed within the next six months.

Markets

After the sharp falls in response to President Trump's "Liberation Day" address in the first quarter of 2025, world equity markets have rebounded strongly, and most markets now trade at or near all-time highs. Once again, the mega size US technology stocks were in the vanguard of the recovery since April, however, it has been more broadly based both geographically and across other sectors.

Geopolitical events have not improved over the year and continue to be a cause for concern. President Trump's efforts to broker a peace deal between Russia and Ukraine have been unsuccessful and if anything has emboldened President Putin to provoke further the resolve of Ukraine's Western allies.

President Trump's unpredictable approach to politics and policymaking has made estimating the likely impact of imposing tariffs on its trading partners, cutting government spending and extending tax reductions difficult to forecast. However, recent leading economic indicators would suggest growth rates appear to be trending lower. There is also now more political pressure on the Federal Reserve Board to reduce interest rates at a time when other central banks are holding steady.

While US exceptionalism and investors' fear of missing out has driven the US equity market higher, the brunt of the uncertainties arising from the current economic policies have been borne by a very weak US dollar, down nearly 10% against sterling this year. It is also no surprise that the price of gold, a traditional currency hedge, has been breaking record highs.

On the domestic front, there is little evidence that the growth mandate promised prior to the Labour Party's landslide election victory is deliverable. On the contrary, higher minimum wages and increases to employer's national insurance costs have hit smaller businesses hard. While the Chancellor tries to stick to her fiscal rules, backtracking on reducing welfare state costs and winter fuel allowance payments has only exacerbated the cost of financing an ever-increasing public sector borrowing requirement. Tax increases in the November budget look inevitable. Meanwhile, yields on long-dated Government Bonds have risen to multi-decade highs as Gilt investors demand a higher return for the likely risks being taken.

Chairman's and Chief Executive's Report (continued)

Despite all the current uncertainties, over any reasonable time period, equity investments have produced the most attractive returns for the long-term investor, and we believe that this will continue to be the case. At the same time, managing the associated risks of losing permanent capital or controlling short-term volatility is, as ever, best effected through diversification of a portfolio's holdings by maintaining a well spread portfolio containing complementary asset classes.

Outlook

As referred to in our trading statement in September, current trading since the end of FY25 continues in line with management expectations. We remain mindful of potentially more volatile market conditions in the coming months due to the generally uncertain geopolitical environment, and particularly in the run-up to the UK Autumn Budget Statement in November.

However, we are confident that the growth in revenues delivered in FY25 will be maintained, whilst budgets for the first half of FY26 incorporate the operational expenditure required to complete the updating of the Company's systems and controls. Going forward there may yet be additional compliance costs; however, we believe any such further costs can be readily met by the Company out of its existing resources.

Annual General Meeting

Shareholders are invited to attend the Annual General Meeting to be held at our offices at 100 Wood Street, London EC2V 7AN at 12.30 pm on Thursday, 13 November 2025. We would like the opportunity to meet you and for you to meet the management of the Company in which you are invested.

The Board encourages shareholders to submit their votes via the CREST system. Shareholders may also submit questions in advance of the AGM to the Company Secretary via email to info@fiskeplc.com or by post to the Company Secretary at the address set out on page 60 of this report.

Tony R Pattison
Chairman

James P Q Harrison
Chief Executive Officer

17 October 2025

Strategic Report

The Directors set out below their Strategic Report on the Company for the year ended 30 June 2025.

Activities and business strategy

The principal activity of Fiske plc and its subsidiary undertakings is the provision of financial intermediation which consists of private client and institutional stockbroking, and private client investment management. Fiske plc is the primary trading entity of the Group, is authorised and regulated by the Financial Conduct Authority and is a member of The London Stock Exchange listed on the Alternative Investment Market ('AIM').

The firm's core strategy is to focus on delivering a high-quality service to clients. This entails giving both private and institutional clients a personalised service delivered by experienced individuals. The firm's business model is to earn portfolio management fees and commissions on transactions, both of which are charged on an ad valorem basis. Preservation of client capital in real terms and seeking growth on portfolio values provides a long-term sustainability for both the firm and for clients.

The Board intends to maintain a strong balance sheet and to provide clear, unbiased advice to clients. The firm is capitalised with equity capital, with no debt and does not use financial instruments except its intra-day position with the London Stock Exchange Crest settlement system.

Business review, Financial review and key performance indicators

The firm continued to attract new clients and additional assets under management. With this has been an increase in the number of investment managers. Whilst overall costs have risen by some 11%, revenues have risen by more and profits are materially increased. The Group's activities resulted in a profit before tax for the year to June 2025 of £1,477,000 compared to £942,000 in the prior year. These matters are elaborated in the Chairman's and Chief Executive's report.

A key performance indicator, closely monitored by the board, is the total value of safe custody assets which were £880m at 30 June 2025 (June 2024: £878m) these figures represent all safe custody assets under management including those held at external custodians. We aim to maintain safe custody assets roughly in line with market movements and after adjusting for inflows and outflows for the year to 30 June 2025 safe custody assets rose slightly less than the FTSE All-Share Index.

A dividend of 1.025p per share was paid to shareholders in the year. A final dividend for the year to June 2025 of 0.825p is being recommended to shareholders.

The results of the Group for the year to 30 June 2025 are set out on page 29 and the Consolidated Statement of Financial Position on page 30.

Future developments

Your board is seeking continued expansion of the business through attracting further investment managers to join the firm and is alert to small acquisitions. There is substantial value in the Group's holding in Euroclear resulting in a strong net asset position from which to leverage growth.

Section 172 statement

Section 172 of the Companies Act 2006 requires Directors to take into consideration the interests of stakeholders in their decision-making. The Directors continue to have regard to the interests of, and the impact of the firm's activities on, the various stakeholders in the firm and to consider what is most likely to promote the success of the Company for its members in the long term and look to ensure that sufficient consideration is given to issues relating to the matters set out in s172(1)(a)-(f).

Whilst the importance of giving due consideration to our stakeholders is not new, S172 requires that the Board elaborates how it discharges its duties in the arena. We have categorised our key stakeholders into four groups. Where appropriate, each group is considered to include both current and potential stakeholders:

- Clients
- Regulators
- Employees
- Shareholders

Our dealings with stakeholders and others are shaped by the culture and attitudes of all staff.

Clients

We strive to have regular dialogue with all our clients and to ensure that portfolios are appropriate to their needs. This goes hand in hand with our offering a bespoke service. In parallel, treating customers fairly is a core value to us as a firm.

Regulators

We have an open and transparent dialogue with the regulatory and industry bodies that we work with. Building public trust in the industry through raising standards in the investment industry and creating a trusted environment for customers is fundamental to our business. We have an ongoing, regular, reporting relationship with the FCA including a focus on safeguarding customer assets.

Employees

The quality of our staff is a key component of the efficient delivery of good service to our clients. We strive to help staff up-skill so as to improve our performance and to provide a stimulating environment in which to work.

Shareholders

Our shareholders are of course the owners of the firm and we need to act as fairly as we can between members of the Company. The great majority of our shareholders have been so for a long period. We have a regular dialogue with our key shareholders – but all are welcome to be in communication. Our annual general meetings are popular, and all shareholders are encouraged to attend.

Not all significant events or decisions will affect one or more categories of stakeholders.

Significant events/decisions in the year	Key s172 matter(s) affected	Actions and impact
Installation of advanced CRM system	Clients, Employees	Investment in detailed planning so as to optimise the benefits of new software integrated into other back-office systems
Evolution of consumer duty	Clients, Employees	- External resources brought to bear in reviewing the Firm's approach to the provision of investment management services to its clients - Significant investment of time and money
Augment front office support team	Clients, Employees	- Improve client support - Bring more focus to front office work
Euroclear income inflated by double dividend	Shareholders	Timing of dividends meant two received in this financial year: just a single dividend expected in FY 2025/26
Further increase in profitability	Employees, Shareholders	Enhance scope for future development and investment

Risk management

The Group is exposed to a number of business risks. The risk appetite of the Group is determined by the Board, members of whom are also the principal shareholders. Monitoring of risks applicable to the business is delegated to the Risk Committee whose principal function is to identify and evaluate the key risk areas of the business and ensure those risks can be managed at a level acceptable to the Board.

The Group has identified the following as the key risks and their mitigation:

- Market risk**

Market risk gives rise to variations in asset values and thus management fees, and variations in the value of investments held by Fiske plc, acting as principal. Some mitigation arises from the inherent diversification of client portfolios.

- Interest rate risk**

The overall income from interest is significant to the firm but within the Group's risk tolerances and therefore derivatives and other mitigation techniques are not employed.

- Staff retention**

Staff are a key asset in the business and appropriate staff retention is essential to ongoing revenue generation and development of the business. All Directors are shareholders in the business with longstanding commitment to its prosperity and the firm's culture.

- Conduct and Regulatory risk**

The Group pays close attention to the risk of breaching, or non-compliance with, applicable regulations and restrictions, which could result in regulatory censure, fines and reputational damage. The compliance function is afforded high priority within the firm, as well as close attention to cultural adoption of regulatory objectives by staff.

- **Operational risk**

There is a whole range of operational risks to which the Group is exposed, including reputational risks and the Group seeks to mitigate operational risk to acceptable residual levels, in accordance with its risk appetite policy, by maintenance of its control environment, which is managed through the Group's operational risk management framework. The Group's controls include appropriate segregation of duties and supervision of employees; ensuring the suitability and capability of the employees; relevant training programmes that enable employees to attain and maintain competence and identifying risks that arise from inadequacies or failures in processes and systems. Certain operational risks are given extra attention:

- **Cyber attack**

The Group is at risk of its system infrastructure being breached by external counterparties. This could lead to data theft, ransomware or system malfunction or shutdown. The Group has strict internal policies on cyber security; training is provided to staff and the systems security independently tested by external specialists.

- **Material outsourced service providers**

The Group makes use of certain third-party service providers. This gives rise to potential financial, reputational, operational and client-related risks. The Group looks to maintain its oversight capabilities and to work closely with such service providers.

Credit risk is not considered to be a major risk to the Group given (i) the screening of institutions with whom the Group trades and (ii) the fact that market transactions are executed in a delivery versus payment environment.

Assessing risk is a significant part of the Group's ICARA (Internal Capital Adequacy and Risk Assessment) process. The Group has a business continuity and disaster recovery plan that is regularly reviewed.

Pillar 3 disclosures are published on the Company's website at www.fiskeplc.com.

This Strategic Report was approved by the Board of Directors and authorised for issue on 17 October 2025.

Signed on behalf of the Board of Directors

Tony R Pattison

Chairman

Directors' Report

The Directors have authorised for issue this report together with the audited financial statements for the year ended 30 June 2025. As stated in the Strategic Report on page 5, the firm does not use financial instruments except its intra-day Crest cap. The Corporate Governance Statement on page 12 forms part of this report.

Directors' interests – Shares

The Directors who served during the year and to the date of this report and their beneficial interests, including those of their spouses, in the shares of the Company were as follows:

	Ordinary 25p shares at the date of this report	Ordinary 25p shares at 30 June 2025	Ordinary 25p shares at 30 June 2024
J P Q Harrison†	2,392,010	2,392,010	2,392,010
T R Pattison*	530,617	530,617	530,617
M H W Perrin	45,600	45,600	45,600
A R Fiske-Harrison	40,500	40,500	40,500

† Including 2,133,802 (2024: 2,133,802) shares held by LongSand Group Limited, a company controlled by J P Q Harrison and 7,000 (2024: 7,000) shares held by Mrs A Harrison wife of Mr J P Q Harrison at the date of this report.

* Including 17,674 (2024: 17,674) shares held by Mrs C Pattison, wife of Mr T R Pattison at the date of this report.

Directors' interests – Share options

Details of Directors' options over ordinary shares are as follows:

Number of options								
	At start of year	Granted during year	Exercised during year	Expired or lapsed during year	At end of year	Exercise price	Market price on date of exercise	Date from which exercisable
J P Q Harrison – Approved	125,000	–	–	(125,000)	–	70.00p	–	1 June 2018

Major shareholdings

The Company has been notified of the following notifiable interests in its voting rights:

	At the date of this report		At 30 June 2025	
	Ordinary shares	%		%
J P Q Harrison†	2,392,010	20.22	2,392,010	20.22
C F Harrison	1,988,328	16.81	1,988,328	16.81
Craven Hill Investments Limited	1,154,860	9.76	1,154,860	9.76
P G Turner	797,658	6.74	797,658	6.74
Capital Financial Markets Limited	598,205	5.06	598,205	5.06
T R Pattison**	530,617	4.49	530,617	4.49
S J Cockburn*	487,236	4.12	487,236	4.12
B A F Harrison	365,400	3.09	365,400	3.09

† Including 2,133,802 (2024: 2,133,802) shares held by LongSand Group Limited, a company controlled by J P Q Harrison and 7,000 (2024: 7,000) shares held by Mrs A Harrison wife of Mr J P Q Harrison at the date of this report.

* Including 15,000 (2024: 15,000) shares held by Mrs J A Cockburn, wife of Mr S J Cockburn at the date of this report.

** Including 17,674 (2024: 17,674) shares held by Mrs C Pattison, wife of Mr T R Pattison at the date of this report.

Directors' Report (continued)

Director's Remuneration

The director's remuneration report is contained within note 5 to the financial statements below.

Capital Structure

Details of the authorised and issued share capital, together with details of the movements in the Company's issued share capital during the year, if any, are shown in note 22.

The holders of Ordinary Shares are entitled to receive notice of and to attend and vote at any General Meeting of the Company. Every member present at such a meeting shall, upon a show of hands, have one vote. Upon a poll, holders of all shares shall have one vote for every share held. All ordinary shares are entitled to participate in any distributions of the Company's profits or assets.

There are no restrictions on the transfer of the Company's ordinary shares. Fiske plc's ordinary 25p shares are traded solely on AIM.

Dividends

A dividend of 1.025p per share was paid to shareholders in the year. As set out in the Chairman's and Chief Executive's Report, a final dividend is being recommended to shareholders.

Financial risk management objectives and policy

The Company's financial risk objective is to ensure that it is appropriately resourced to provide a client-focused service to clients and to develop its future in a stable and sustainable environment. To this end the policy of the Company is to eschew activities which give rise to unnecessary risk. There are further comments on risk management in the Strategic Report above.

Going Concern

After due and careful enquiry, the Directors have formed a judgement at the time of approving the financial statements, that there is a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. This analysis is based on the performance and progress of the Company, future cash flow projections, and an assessment of current and future risks, the appropriateness of the business strategy and review of the financial position of the Company. The Directors have specifically considered the impact of the significant investment of time and money into compliance matters and the evolution of consumer duty. For this reason, the Directors continue to adopt the going concern basis in preparing the financial statements as set out in note 1 to the accounts.

Future Developments and Risk

Information on exposure to key risks together with likely future developments in the business are discussed in the strategic report. As at the date of this report there have been no material post balance sheet events.

Directors' indemnities

The Company has made qualifying third-party indemnity provisions for the benefit of its Directors which were renewed during the year and remain in force at the date of this report.

Disclosure of information to auditor

Each of the persons who is a Director at the date of approval of this annual report confirms that:

- (i) so far as the Director is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- (ii) the Director has taken all the steps that he/she ought to have taken as a Director to make himself/herself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of Section s418 of the Companies Act 2006.

Energy and Carbon Reporting

In accordance with the Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018, the Company has assessed its total UK energy consumption for the reporting period.

The Company consumed less than 40,000 kWh of energy during the financial year ended June 2025. As such, it qualifies as a low energy user under the regulations.

Therefore, the company is exempt from disclosing detailed energy and carbon information under Schedule 7, Part 7A of the Companies Act 2006.

This statement is made in accordance with paragraph 20D(7)(a) of Part 7A.

By Order of the Board

J P Q Harrison
Chief Executive Officer
17 October 2025

100 Wood Street,
London
EC2V 7AN

Corporate Governance Statement

Biographies of directors are set out at the back of this Report and Accounts immediately prior to the Notice of Annual General Meeting. In proposing retiring directors for re-election at the Annual General Meeting, the Board has considered the skills, experience and contribution of each, as part of an ongoing process.

Your Board is committed to the principles supporting good corporate governance from executive level and throughout the operations of the business.

Fiske plc is listed on AIM, and all such companies are required to comply with a recognised corporate governance code. The Board adopted the Quoted Companies Alliance Corporate Governance Code (QCA) for Small and Mid-Size Companies. The Board believes that the QCA Code is both proportionate and appropriate in view of our size, strategy and resources. The QCA Code consists of 10 broad and accessible principles together with a set of minimum disclosures that are considered to be appropriate for both companies that are at an early stage of development and organisations that are more established.

Our Corporate Governance Statement, which aims to assist shareholders in understanding our approach to corporate governance, can be found on our website.

The Board

The Board is collectively responsible for the management of the Company and its success by directing and supervising its activities. It is also responsible for setting the Company's culture and promoting our core values of dealing with all stakeholders with integrity, acting professionally and treating all fairly and with respect.

Board Composition

The Board comprises two executive and two non-executive directors. The two non-executive directors are considered independent directors. All directors submit themselves for re-election at least every three years. Both non-executive directors have served on the Board in excess of nine years and submit themselves for re-election each year.

The Remuneration and Nomination Committee (a standing committee of the Board) is responsible for reviewing the composition of the Board and, when appropriate, follows a transparent process when identifying potential candidates for appointment to the Board. Such candidates will need to be duly knowledgeable with the appropriate skills; can work together with existing members and have a voice at Board meetings by taking decisions objectively in the interests of the Company. The people chosen will have the necessary experience and practical ability required to develop and deliver the strategy and business model of the Company.

Board Effectiveness

I believe that the Board has an effective and balanced structure. The existing members have the appropriate skill and a wealth of experience in the financial services sector which enables them to challenge, motivate and enhance our business to the benefit of all stakeholders, shareholders, clients, employees and suppliers alike.

Members of the Board, Investment Managers and all employees of the Company are required to undertake continuous professional development to maintain their skillset.

The executive directors are full time employees. As regards the two non-executive directors I am satisfied that they continue to devote sufficient time to their roles with the Company.

Shareholder engagement

As Chairman I am aware that understanding our shareholders' and other stakeholders' interests is crucial in building trust and explaining what has transpired during the past year. I have had dialogue with some of the significant shareholders to discuss company matters and their comments about Fiske plc. The dialogue with other shareholders would take place at the Annual General Meeting where we encourage questions from our shareholders. We publish the results of shareholder votes at General Meetings on our website.

Finally, Corporate Governance is dynamic and as the Board develops the strategy of the Company or the business model is changed the governance by the Company will evolve to meet the changing circumstances.

Attendance at meetings

In the year to 30 June 2025, attendance at meetings can be quantified as:

	Scheduled Board meetings	Remuneration and Nomination committee	Audit committee	Risk Committee
Number of meetings in the year	9	2	2	5
Tony Pattison	7/9	2/2	–	–
James Harrison	8/9	–	2/2	5/5
Martin Perrin	8/9	2/2	2/2	5/5
Alexander Fiske-Harrison	8/9	2/2	1/2	–

Internal Control

The Board of Directors recognises that it is responsible for the Company's systems of internal control and for reviewing their effectiveness. Such systems, which include financial, operational and compliance controls and risk management include:

- the ongoing identification, evaluation and management of the significant risks faced by the Company;
- compliance with operating procedures and policies;
- regular consideration by the Board of the conduct of client's affairs;
- regular consideration by the Board of actual financial results;
- annual review of the Company's insurance cover;
- defined procedures for the appraisal and authorisation of capital expenditure and capital disposals; and
- regular consideration of the Company's liquidity position.

When reviewing the effectiveness of the systems of internal control, the Board has regard to:

- a quarterly report from the Head of Compliance covering FCA regulatory matters and conduct of business rules;
- the level of customer complaints;
- the prompt review of daily management reports including previous days' bargains, unsettled trades and outstanding debtors;
- the regular reconciliation of key controls; and
- Management Committee meetings of Executive Directors for the day-to-day running of the business.

Corporate Governance Statement (continued)

Customers

The Directors set it as a priority that customers and their affairs are well looked after, and customers and their treatment is specifically reviewed at each Board meeting. The Board believes that building good relationships with clients over a sustained period of time creates a better investment environment and basis for the Company's future.

Tony R Pattison

Chairman

17 October 2025

Remuneration and Nomination Committee Report

Composition and constitution

The Remuneration and Nomination Committee is appointed by the Board and consists of not less than two members. The members of the remuneration and nomination committee are:

T R Pattison (Chairman)
A R Fiske-Harrison and
M H W Perrin

The Committee normally meets once or twice a year. The purpose of the committee is to

- (i) ensure that the Company's senior executives are fairly rewarded for their individual contributions to the Company's overall performance, and
- (ii) demonstrate to all the stakeholders in the business that the remuneration of the executive directors and senior executives of the Company is set by a Remuneration Committee of board members, who are independent and have no personal interest in the outcome of their decisions and who will give due regard to the interests of the Company.

The Committee is authorised by the Board to

- (i) pursue or investigate any activity within its terms of reference, and
- (ii) to obtain outside legal or other independent professional advice (advisers with relevant experience and expertise may attend meetings of the Committee if the chairman of the Committee considers this necessary).

Areas of Focus

The work of the committee is

- (i) to determine the remuneration of executive directors and to approve any changes to their other terms and conditions including pensions and contractual notice arrangements,
- (ii) to supervise the establishment of, and changes in, employee and executive share option schemes and other employee benefit schemes,
- (iii) to approve any share option allocations and to be consulted in regard to proposals for the grant of share options to staff,
- (iv) to monitor and review the membership and composition of the Board and senior executives; to consider appointments to and promotions within the Board, plans for succession and to make recommendations to the Board on Board appointments, promotion and succession generally.

Signed on behalf of the Remuneration and Nomination Committee

Tony R Pattison

Chairman, Remuneration and Nomination Committee

Corporate Governance Statement (continued)

Risk Committee Report

Composition and constitution

The Risk Committee is appointed by the Board and consists of not less than two members. The members of the risk committee are:

M H W Perrin (Chairman), and
J P Q Harrison, CEO

In addition, meetings are generally attended by two or three senior executives. The Committee formally meets at least twice a year. In practice, most of its work is executed by its members on a continuous basis in conjunction with senior operational management.

The purpose of the committee is to

- (i) review the full spectrum of risks and the impacts on business planning and capital requirements,
- (ii) promote risk management within the Company, helping to integrate risk management within the Company infrastructure and day-to-day business processes, and
- (iii) provide appropriate risk information to the Board.

The Committee is authorised by the Board to

- (i) pursue or investigate any activity within its terms of reference,
- (ii) to seek any information that it requires from any employee and all employees shall be directed to co-operate with any request made by the Committee,
- (iii) to obtain outside legal or other independent professional advice, and
- (iv) to secure the attendance of outsiders with relevant experience and expertise if it considers this necessary.

Areas of Focus

The work of the committee is

- (i) to identify and evaluate the key risk areas to the business,
- (ii) to identify those individuals who are accountable for managing specific risks,
- (iii) to assess the incidence and impact of various risks,
- (iv) to design and implement controls by which those risks can be managed and maintained at a level acceptable to the Board and
- (v) to monitor and review results.

During the year there was focus on (i) market abuse risk assessment (ii) internal controls and data checks (iii) Policy updates (iv) regulatory risk and (v) cyber risk and insurance. This work continues to be carried out in conjunction with operational management.

The committee interacts with the work of the audit committee to maximise comprehensive coverage of internal controls and interacts with management activities to address client assets and CASS recovery, the application of Company policies and regulatory reporting.

Signed on behalf of the Risk Committee

Martin H W Perrin

Chairman, Risk Committee

Audit Committee Report

Composition and constitution

The Audit Committee is appointed by the Board and consists of not less than two members, two of whom are to be non-executive directors. The Chief Executive, the Senior Financial Officer, the Head of Compliance and a partner of the external auditors will attend meetings of the Committee as required. The members of the audit committee are:

M H W Perrin (Chairman),
J P Q Harrison, and
A R Fiske-Harrison

The Committee formally meets at least twice a year. In practice, much of its work is executed by its members on an as-needed basis.

The purpose of the committee is to

- (i) ensure that management has systems and procedures in place to ensure the integrity of the financial information reported to the shareholders and in the maintenance of a sound system of internal control; and
- (ii) to provide, by way of regular meetings, a line of communication between the Board and the external auditors.

The Committee is authorised by the Board to

- (i) investigate any activity within its terms of reference,
- (ii) to seek any information that it requires from any employee and all employees shall be directed to co-operate with any request made by the Committee,
- (iii) to obtain outside legal or other independent professional advice, and
- (iv) to secure the attendance of outsiders with relevant experience and expertise if it considers this necessary.

Areas of Focus

The work of the committee is

- (i) to consider the appointment of the external auditor, the audit fee and any questions of resignation or dismissal,
- (ii) to review the non-audit services supplied to the Company by the external auditor,
- (iii) to consider with the external auditor the nature and scope of the audit,
- (iv) to consider internal audit functions and priorities,
- (v) to review the interim and full year financial statements and related announcements/press releases before submission to the Board focusing particularly on:
 - a) application of the Company's accounting policies,
 - b) any changes in accounting policies and practices,
 - c) the going concern assumption,
 - d) compliance with the Stock Exchange, legal and other regulatory requirements, and
 - e) the statement on internal control.

Corporate Governance Statement (continued)

- (vi) to discuss any problems and observations and recommendations arising from the interim review (if any) and final audit and the Report of the Auditors to the Audit Committee, including their Significant Risks dashboard, any weaknesses identified, or recommendations made in respect of the Company's accounting systems or internal controls and any matters the auditor may wish to discuss (in the absence of management where necessary),
- (vii) to review the external auditor's report on their audit of full year financial statements and on their review of interim statements (if any) and management's response.
- (viii) to consider any other topics, as may arise.

There were no interactions between the Company and the Financial Reporting Council during the year.

In reviewing the preparation of the Report and Accounts, the critical accounting judgements and key uncertainties were evaluated, and further information is set out in note 2 to the accounts.

During the year there has been focus on (i) audit planning (ii) revenue reconciliations and (iii) contingent liabilities. Also, in conjunction with the work of the Risk Committee, the risk and control framework and processes have been reviewed with rolling updates to policies and procedures.

The Company looks to augment internal resources with the use of external resources to carry out internal audit activities on a project-by-project basis. This does not normally affect the work of external auditors.

It is the Company's policy to balance guidelines on auditor rotation with the cost benefits of continuity. There are no contractual restrictions on auditor choice. BDO were first appointed to carry out the audit of the report and accounts of the Group for the year to May 2021. BDO also provide tax advisory services: the Board does not consider that this gives rise to any material conflict of interest. The Audit Committee assess the effectiveness of the audit on the basis of avoiding last-minute surprises, timely completion of the audit, on audit costs being on budget and on the efficiency and industry knowledge of the audit staff.

Whistleblowing

The Chairman of the Audit Committee is the Whistleblowing Champion for the Firm. It is formal policy that any member of staff may contact the Whistleblowing Champion privately.

Signed on behalf of the Audit Committee

Martin H W Perrin

Chairman, Audit Committee

Further information

Shareholders may review the detail on Fiske's Corporate Governance on our website at www.fiskeplc.com.

Directors' Responsibilities Statement

The Directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors are required to prepare the Group financial statements in accordance with International Financial Reporting Standards (IFRSs) in conformity with the Companies Act 2006 and have also chosen to prepare the parent company financial statements under IFRSs in conformity with the Companies Act 2006. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Company and of the profit or loss of the Group for that year. In preparing these financial statements, International Accounting Standard 1 requires that Directors:

- properly select and apply accounting policies,
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information,
- provide additional disclosures when compliance with the specific requirements in IFRSs are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the entity's financial position and financial performance; and
- make an assessment of the Group's ability to continue as a going concern.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's and the Group's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group, enabling them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group, and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Responsibility statement

We confirm that to the best of our knowledge:

- the financial statements, prepared in accordance with International Financial Reporting Standards in conformity with Companies Act 2006 give a true and fair view of the assets, liabilities, financial position and profit or loss of the Company and the undertakings included in the consolidation taken as a whole;
- the strategic report includes a fair review of the development and performance of the business and the position of the Company and the undertakings included in the consolidation taken as a whole, together with a description of the principal risks and uncertainties that they face; and
- the annual report and financial statements, taken as a whole, are fair, balanced and understandable and provide the information necessary for shareholders to assess the Company's position and performance, business model and strategy.

This responsibility statement was approved by the Board of Directors on 17 October 2025 and is signed on its behalf by:

J P Q Harrison
Chief Executive Officer

Independent Auditor's Report to the Members of Fiske plc

Opinion on the financial statements

In our opinion:

- the financial statements give a true and fair view of the state of the Group's and of the Parent Company's affairs as at 30 June 2025 and of the Group's profit for the year then ended;
- the Group financial statements have been properly prepared in accordance with UK adopted international accounting standards;
- the Parent Company financial statements have been properly prepared in accordance with UK adopted international accounting standards and as applied in accordance with the provisions of the Companies Act 2006; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Fiske plc (the 'Parent Company') and its subsidiaries (the 'Group') for the year ended 30 June 2025 which comprise the Consolidated Statement of Total Comprehensive Income, the Consolidated Statement of Financial Position, the Company Statement of Financial Position, the Consolidated Statement of Changes in Equity, the Company Statement of Changes in Equity, the Consolidated and Company Statement of Cash Flows and notes to the financial statements, including material and significant accounting policy information. The financial reporting framework that has been applied in their preparation is applicable law and UK adopted international accounting standards and, as regards the Parent Company financial statements, as applied in accordance with the provisions of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remain independent of the Group and the Parent Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard as applied to listed entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Our evaluation of the Directors' assessment of the Group and the Parent Company's ability to continue to adopt the going concern basis of accounting included:

- Testing the mathematical accuracy of the forecasts and challenged key assumptions such as the growth rates applied to revenue and expenditure.
- Reviewed the prior year forecast against the current year actuals to assess the accuracy of management's ability to prepare appropriate forecasts.
- Considered the completeness and consistency of the going concern disclosures against the going concern assessment.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group and the Parent Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

Overview

Key audit matters	2025	2024
	KAM 1: Accuracy of revenue recognition	x
Materiality	<i>Group financial statements as a whole</i> £198,200 (2024: £185,200) based on 2.5% (2024: 2.5%) of total revenue. <i>Group financial statements as a whole</i> £188,300 (2024: £184,400) based on 2.5% (2024: 2.5%) of total revenue – capped at 95% of Group materiality.	

An overview of the scope of our audit

Our Group audit was scoped by obtaining an understanding of the Group and its environment, the applicable financial reporting framework and the Group's system of internal control. On the basis of this, we identified and assessed the risks of material misstatement of the Group financial statements including with respect to the consolidation process. We then applied professional judgement to focus our audit procedures on the areas that posed the greatest risks to the group financial statements. We continually assessed risks throughout our audit, revising the risks where necessary, with the aim of reducing the group risk of material misstatement to an acceptable level, in order to provide a basis for our opinion.

Components in scope

The Group consists of the Company and its four wholly owned subsidiaries, three of which were dormant throughout the year and one which was made dormant during the accounting period. As part of performing our Group audit, we have determined the components on a legal entity basis as follows:

- Fiske plc (parent company and main trading entity - in scope)
- Ionian Group Ltd (historically dormant – not in scope)
- Ionian Corporate Finance Ltd (historically dormant – not in scope)
- Vor Financial Strategy Ltd (historically dormant – not in scope)
- Fieldings Investment Management Ltd (entered dormancy during the period – not in scope)

For the one component in scope, we performed procedures on the entire financial information of the component, including performing substantive procedures and tests of operating effectiveness of controls.

Procedures performed at the component level

The Group engagement team has performed all procedures directly and has not involved component auditors in the Group audit.

Procedures performed centrally

We considered there to be a high degree of centralisation of financial reporting and commonality of controls and similarity of the group's activities and business lines in relation to all financial statement areas. We therefore designed and performed procedures centrally in these areas.

Independent Auditor's Report to the Members of Fiske plc (continued)

The group operates a centralised IT function that supports IT processes for all components. This IT function is subject to specified risk-focused audit procedures, predominantly the testing of the relevant IT general controls and IT application controls.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) that we identified, including those which had the greatest effect on: the overall audit strategy, the allocation of resources in the audit, and directing the efforts of the engagement team. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter		How the scope of our audit addressed the key audit matter
Accuracy of revenue recognition <i>Refer to notes 1d, 2b and 3 for the accounting policy, critical accounting judgements and revenue note.</i>	The Group's revenue is made up of distinct revenue streams, primarily commission revenue and management fees. The standard commission and management fee rates can vary at times at the discretion of Investment Managers. They are also subject to manual calculation by management. This variability in the inputs to the calculation of revenue recognition, and the resulting risk of material misstatement due to error, have led the audit team to consider this to be a key audit matter. Management fee and commission income amounted to £7,930,000 (2024: £7,421,000)	Our procedures included the following: • We assessed whether the revenue accounting policy is in accordance with IFRS 15 Revenue from Contracts with Customers; • Testing the operating effectiveness of controls linked to the onboarding of new customers and amendments made to standing client data. • Specifically for commission fees: – We used data analytics to recalculate the total expected commission fees and compared to that recognised; – For a sample, we have performed testing on the completeness and accuracy of the data used within the data analytics by agreeing back to terms of business and fee schedules; – We performed recalculations, on a sample basis of the commissions receivable based on the agreed commission structure to assess whether the commission recognised is accurate, we obtained explanations from management for differences arising due to variances applied at the discretion of the Investment Managers and corroborated these to policy in place; and

Key audit matter		How the scope of our audit addressed the key audit matter
		– On a sample basis we tested the pricing of shares used by management in the calculation of commission fees to third party support. • Specifically for management fees: – We used data analytics to recalculate the total expected management fees and compared to that recognised; – For a sample, we have performed testing on the completeness and accuracy of the data used within the data analytics by agreeing back to terms of business and fee schedules; and – For a sample of clients, we have obtained a breakdown of their portfolio value at the date management fees were charged. The price of each security has been agreed to external data sourced from Bloomberg. The securities breakdown has been agreed to investor reports which are sent to each client and then we have reviewed the complaints log and credit notes report from throughout the year and post year end to identify any possible instances of customer dissatisfaction which could indicate errors within the portfolio as per the system. • Specifically with regards to accrued management fee revenue, we have performed the following procedures: – For a sample, we have agreed all inputs into the calculation back to supporting documentation and reperformed the calculation to assess accuracy; – Performed a comparison of last years' year-end accrual against management fees actually billed after the year end;

Independent Auditor's Report to the Members of Fiske plc (continued)

Key audit matter		How the scope of our audit addressed the key audit matter
		– Obtained an understanding of any variances between actual management fees billed post year end, and the current year-end accrued values; – Performed sensitivity analysis on the Financial Times Stock Exchange (FTSE) adjustment to the Net Asset Value (NAV) as this is a key area of management judgement of the accrual; and – Performed an analysis of the month-on-month movement in NAV of the Firm's portfolio to identify trends that were factored into management's calculation and enquired into any deviations from the trend. <i>Key observations:</i> As a result of performing the above procedures, we did not identify any matters to suggest that the accuracy of revenue recognition was inappropriate.

Our application of materiality

We apply the concept of materiality both in planning and performing our audit, and in evaluating the effect of misstatements. We consider materiality to be the magnitude by which misstatements, including omissions, could influence the economic decisions of reasonable users that are taken on the basis of the financial statements.

In order to reduce to an appropriately low level the probability that any misstatements exceed materiality, we use a lower materiality level, performance materiality, to determine the extent of testing needed. Importantly, misstatements below these levels will not necessarily be evaluated as immaterial as we also take account of the nature of identified misstatements, and the particular circumstances of their occurrence, when evaluating their effect on the financial statements as a whole.

Based on our professional judgement, we determined materiality for the financial statements as a whole and performance materiality as follows:

	Group financial statements		Parent company financial statements	
	2025 £	2024 £	2025 £	2024 £
Materiality	£198,200	£185,200	£188,300	£184,400
Basis for determining materiality	2.5% Revenue	2.5% Revenue	2.5% Revenue	2.5% Revenue
Rationale for the benchmark applied	Revenue is a performance measure closely monitored by management and the users of the financial statements and hence makes a reasonable benchmark for the materiality.			
Performance materiality	£148,700	£138,900	£141,300	£138,300
Basis for determining performance materiality	75% (2024: 75%) of overall materiality.			
Rationale for the percentage applied for performance materiality	In setting materiality, we considered a number of factors including the expected total value of known and likely misstatements based on previous assurance engagements and other factors such as management's attitude to adjustments.			

Component materiality

For the purposes of our Group audit opinion, we set performance materiality for each component of the Group. The only component is the Parent Company whose materiality and performance materiality are set out above.

Reporting threshold

We agreed with the Audit Committee that we would report to them all individual audit differences in excess of £9,400 (2024: £9,200). We also agreed to report differences below this threshold that, in our view, warranted reporting on qualitative grounds.

Independent Auditor's Report to the Members of Fiske plc (continued)

Other information

The directors are responsible for the other information. The other information comprises the information included in the document entitled Annual Report and Accounts other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Other Companies Act 2006 reporting

Based on the responsibilities described below and our work performed during the course of the audit, we are required by the Companies Act 2006 and ISAs (UK) to report on certain opinions and matters as described below.

Strategic report and Directors' report	In our opinion, based on the work undertaken in the course of the audit: - the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and - the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements. In the light of the knowledge and understanding of the Group and Parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the Directors' report.
Matters on which we are required to report by exception	We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion: - adequate accounting records have not been kept by the Parent Company, or returns adequate for our audit have not been received from branches not visited by us; or - the Parent Company financial statements are not in agreement with the accounting records and returns; or - certain disclosures of Directors' remuneration specified by law are not made; or - we have not received all the information and explanations we require for our audit.

Responsibilities of Directors

As explained more fully in the Directors' responsibilities statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Parent Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Non-compliance with laws and regulations

Based on:

- Our understanding of the Group and the industry in which it operates;
- Discussion with management and those charged with governance; and
- Obtaining and understanding of the Group's policies and procedures regarding compliance with laws and regulations,

we considered the significant laws and regulations to be the applicable accounting framework, UK tax legislation, Financial Conduct Authority and AIM Listing Rules.

The Group is also subject to laws and regulations where the consequence of non-compliance could have a material effect on the amount or disclosures in the financial statements, for example through the imposition of fines or litigations. We identified such laws and regulations to be the employment rights act and health and safety legislation.

Our procedures in respect of the above included:

- Review of minutes of meeting of those charged with governance for any instances of non-compliance with laws and regulations;
- Review of correspondence with regulatory authorities for any instances of non-compliance with laws and regulations;
- Review of financial statement disclosures and agreeing to supporting documentation;
- Involvement of tax specialists in the audit; and
- Review of legal expenditure accounts to understand the nature of expenditure incurred.

Fraud

We assessed the susceptibility of the financial statements to material misstatement, including fraud. Our risk assessment procedures included:

- Enquiry with management and those charged with governance regarding any known or suspected instances of fraud;
- Obtaining an understanding of the Group's policies and procedures relating to:
 - Detecting and responding to the risks of fraud; and
 - Internal controls established to mitigate risks related to fraud.
- Review of minutes of meeting of those charged with governance for any known or suspected instances of fraud;

Independent Auditor's Report to the Members of Fiske plc (continued)

- Discussion amongst the engagement team as to how and where fraud might occur in the financial statements;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud; and
- Considering remuneration incentive schemes and performance targets and the related financial statement areas impacted by these.

Based on our risk assessment, we considered the areas most susceptible to fraud to be management override of controls and revenue recognition.

Our procedures in respect of the above included:

- Testing a sample of journal entries throughout the year, which met a defined risk criterion, by agreeing to supporting documentation;
- Challenging assumptions and judgements made by management in their significant accounting estimates by corroborating input data to supporting documentation and/or assessing against historical information;
- Our specialist team performing recalculations of the investment management fees & commission income using Data Analytic techniques over standardised contractual populations and terms; and
- Ensuring data has been accurately recorded by vouching a sample of customer contracts and their terms to that recorded within the entity's system.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members who were all deemed to have appropriate competence and capabilities and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Parent Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Parent Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Parent Company and the Parent Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Jamie Smith (Senior Statutory Auditor)

For and on behalf of BDO LLP, Statutory Auditor
London, UK

Date: 17 October 2025

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Consolidated Statement of Total Comprehensive Income

For the Year ended 30 June 2025

	Notes	Year to 30 June 2025 £'000	Year to 30 June 2024 £'000
Revenues	3	7,930	7,421
Operating expenses		(7,633)	(6,864)
Operating profit	6	297	557
Investment revenue		970	253
Finance income	7	229	157
Finance costs	8	(19)	(25)
Profit on ordinary activities before taxation		1,477	942
Taxation (charge)	9	(127)	(121)
Profit on ordinary activities after taxation		1,350	821
Other comprehensive income			
<i>Items that may subsequently be reclassified to profit or loss</i>			
Movement in unrealised appreciation of investments		528	1,007
Deferred tax on movement in unrealised appreciation of investments		(132)	(252)
Net other comprehensive income		396	755
Total comprehensive income attributable to equity shareholders		1,746	1,576
Dividends paid		(121)	(30)
Retained income		1,625	1,546
Profit per ordinary share			
Basic	10	11.4p	6.9p
Diluted	10	11.4p	6.9p

All results are from continuing operations.

Consolidated Statement of Financial Position

At 30 June 2025

		Company number 02248663	
	Notes	As at 30 June 2025 £'000	As at 30 June 2024 £'000
Non-current Assets			
Intangible assets	12	422	583
Right-of-use assets	13	178	63
Other intangible assets	14	–	–
Deferred tax asset	9	11	–
Property, plant and equipment	15	35	5
Investments held at Fair Value Through Other Comprehensive Income	17	5,947	5,419
Total non-current assets		6,593	6,070
Current Assets			
Trade and other receivables	18	2,347	2,942
Cash and cash equivalents		6,846	4,957
Total current assets		9,193	7,899
Current liabilities			
Trade and other payables	19	(2,701)	(2,889)
Short-term lease liabilities	20	(76)	(72)
Current tax liabilities	9	(138)	–
Total current liabilities		(2,915)	(2,961)
Net current assets		6,278	4,938
Non-current liabilities			
Non-current lease liabilities	20	(105)	–
Deferred tax liabilities	21	(1,320)	(1,188)
Total non-current liabilities		(1,425)	(1,188)
Net Assets		11,446	9,820
Equity			
Share capital	22	2,957	2,957
Share premium		2,085	2,085
Revaluation reserve		4,038	3,642
Retained earnings		2,366	1,136
Shareholders' equity		11,446	9,820

These financial statements were approved by the Board of Directors and authorised for issue on 17 October 2025.

Signed on behalf of the Board of Directors

J P Q Harrison
Chief Executive Officer

Company Statement of Financial Position

At 30 June 2025

		Company number 02248663	
	Notes	As at 30 June 2025 £'000	As at 30 June 2024 £'000
Non-current Assets			
Intangible assets; customer base	12	422	189
Right-of-use assets	13	178	63
Other intangible assets	14	–	–
Deferred tax asset	9	11	–
Property, plant and equipment	15	35	5
Investment in subsidiary undertakings	16	–	597
Investments held at Fair Value Through Other Comprehensive Income	17	5,947	5,419
Total non-current assets		6,593	6,273
Current Assets			
Trade and other receivables	18	2,347	2,785
Cash and cash equivalents		6,846	4,857
Total current assets		9,193	7,642
Current liabilities			
Trade and other payables	19	(2,701)	(2,835)
Short-term lease liabilities	20	(76)	(72)
Current tax liabilities	9	(138)	–
Total current liabilities		(2,915)	(2,907)
Net current assets		6,278	4,735
Non-current liabilities			
Non-current lease liabilities	20	(105)	–
Deferred tax liabilities	21	(1,320)	(1,188)
Total non-current liabilities		(1,425)	(1,188)
Net Assets		11,446	9,820
Equity			
Share capital	22	2,957	2,957
Share premium		2,085	2,085
Revaluation reserve		4,038	3,642
Retained earnings		2,366	1,136
Shareholders' equity		11,446	9,820

As permitted by Section 408 of the Companies Act 2006, no separate income statement is presented in respect of the parent Company. The profit for the financial year dealt with in the financial statements of the parent Company was £1,350,000 (2024: £857,000).

These financial statements were approved by the Board of Directors and authorised for issue on 17 October 2025.

Signed on behalf of the Board of Directors

J P Q Harrison
Chief Executive Officer

Consolidated Statement of Changes in Equity

For the Year ended 30 June 2025

	Share capital £'000	Share premium £'000	Revaluation reserve £'000	Retained profits £'000	Total £'000
Balance at 1 July 2023	2,957	2,085	2,887	343	8,272
Profit for the financial year	–	–	–	821	821
Movement in unrealised appreciation of investments	–	–	1,007	–	1,007
Deferred tax on movement in unrealised appreciation of investments	–	–	(252)	–	(252)
Total comprehensive income for the year	–	–	755	821	1,576
Share based payment transactions	–	–	–	2	2
Dividends paid	–	–	–	(30)	(30)
Total transactions with owners, recognised directly in equity	–	–	–	(28)	(28)
Balance at 30 June 2024	2,957	2,085	3,642	1,136	9,820
Profit for the financial year	–	–	–	1,350	1,350
Movement in unrealised appreciation of investments	–	–	528	–	528
Deferred tax on movement in unrealised appreciation of investments	–	–	(132)	–	(132)
Total comprehensive income for the year	–	–	396	1,350	1,746
Share based payment transactions	–	–	–	1	1
Dividends paid	–	–	–	(121)	(121)
Total transactions with owners, recognised directly in equity	–	–	–	(120)	(120)
Balance at 30 June 2025	2,957	2,085	4,038	2,366	11,446

Company Statement of Changes in Equity

For the Year ended 30 June 2025

	Share capital £'000	Share premium £'000	Revaluation reserve £'000	Retained profits £'000	Total £'000
As at 1 July 2023	2,957	2,085	2,887	307	8,236
Profit for the financial year	–	–	–	857	857
Movement in unrealised appreciation of investments	–	–	1,007	–	1,007
Deferred tax on movement in unrealised appreciation of investments	–	–	(252)	–	(252)
Total comprehensive income for the year	–	–	755	857	1,612
Share based payment transactions	–	–	–	2	2
Dividends paid	–	–	–	(30)	(30)
Total transactions with owners, recognised directly in equity	–	–	–	(28)	(28)
Balance at 30 June 2024	2,957	2,085	3,642	1,136	9,820
Profit for the financial year	–	–	–	1,350	1,350
Movement in unrealised appreciation of investments	–	–	528	–	528
Deferred tax on movement in unrealised appreciation of investments	–	–	(132)	–	(132)
Total comprehensive income for the period	–	–	396	1,350	1,746
Share based payment transactions	–	–	–	1	1
Dividends paid	–	–	–	(121)	(121)
Total transactions with owners, recognised directly in equity	–	–	–	(120)	(120)
Balance at 30 June 2025	2,957	2,085	4,038	2,366	11,446

Consolidated and Parent Company Statement of Cash Flows

For the Year ended 30 June 2025

	Notes	Year to 30 June 2025 Group £'000	Year to 30 June 2025 Company £'000	Year to 30 June 2024 Group £'000	Year to 30 June 2024 Company £'000
Operating profit		297	202	557	597
Amortisation of customer relationships and goodwill		161	29	416	416
Depreciation of right-of-use assets		108	108	93	93
Depreciation of property, plant and equipment		22	21	11	11
Amortisation of investment in subsidiary		–	226	–	–
Interest relating to ROU assets		(10)	(10)	(13)	(13)
Expenses settled by the issue of shares		1	1	2	2
Decrease/(increase) in receivables		137	(20)	1,863	1,824
Increase in payables		258	312	(1,460)	(1,413)
Cash generated from operations		974	869	1,469	1,517
Tax (paid)		11	11	–	–
Net cash generated from operating activities		985	880	1,469	1,517
Investing activities					
Investment income received		970	1,066	253	253
Interest income received		229	229	157	156
Reduction in capital of subsidiary		–	108	–	–
Purchases of available-for-sale investments	17	–	–	(113)	(113)
Purchases of property, plant and equipment		(52)	(52)	(1)	(1)
Net cash generated from investing activities		1,147	1,351	296	295
Financing activities					
Interest paid		(9)	(8)	(12)	(12)
Proceeds from issue of ordinary share capital		–	–	–	–
Repayment of lease liabilities	20	(113)	(113)	(99)	(99)
Dividends paid		(121)	(121)	(30)	(30)
Net cash used in financing activities		(243)	(242)	(141)	(141)
Net increase in cash and cash equivalents		1,889	1,989	1,624	1,671
Cash and cash equivalents at beginning of year		4,957	4,857	3,333	3,186
Cash and cash equivalents at end of year		6,846	6,846	4,957	4,857

Notes to the Accounts

For the Year ended 30 June 2025

1 Accounting policies

General information

Fiske plc is a public limited company limited by shares incorporated in the United Kingdom and registered in England and Wales, company number 02248663. The address of its registered office and principal place of business are disclosed in the Company Information page 60 of the Financial Statements.

The principal activity of Fiske plc and its subsidiary undertakings is the provision of financial intermediation which consists of private client and institutional stockbroking, and private client investment management.

These financial statements are presented in Pounds Sterling, which is the currency of the primary economic environment in which the Group operates and are rounded to the nearest thousand.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all years presented in these Consolidated and Company financial statements.

New and revised IFRSs in issue but not yet effective

A number of amendments to existing standards have also been effective for periods beginning on or after 1 January 2024 but they do not have a material effect on the Group financial statements. There are a number of standards, amendments to standards, and interpretations which have been issued by the IASB that are effective in future accounting periods that the Group has decided not to adopt early. The following amendments are effective for future periods:

IFRS/Std	Description	Issued	Effective
IAS 21 Effects of Changes in Foreign Exchange Rates	Amendments to guidance on when a currency is considered exchangeable and how to determine the exchange rate when it is not.	August 2023	Annual periods beginning on or after 1 January 2025
IFRS 18 Presentation and Disclosure in Financial Statements	Introduces defined subtotals (operating profit, profit before financing), mandates Management-defined Performance Measures (MPMs) disclosures with reconciliations, enhances aggregation/disaggregation, and aligns cash flow reporting for improved comparability and transparency.	April 2024	Annual periods beginning on or after 1 January 2027

The Group do not expect these amendments to have a significant impact on the financial statements.

There were no new standards adopted in the current financial year.

(a) Basis of preparation

These Consolidated and Company financial statements have been prepared in accordance with UK adopted international accounting standards and in conformity with the Companies Act 2006. The Consolidated and Company financial statements have been prepared under the historical cost convention, with the exception of financial instruments, which are measured at fair value in accordance with IFRS 9 Financial Instruments: recognition and measurement. The principal accounting policies are set out below.

Notes to the Accounts (continued)

1 Accounting policies (continued)

(b) Going concern basis

The Group's activities, together with the factors likely to affect its future development, performance and position are set out in the Strategic Report on pages 5 to 8. It also includes the Group's objectives, policies and processes for managing its business risk objectives, which includes its exposure to credit, market and operational risks. The Group continues to hold a substantial cash resource sufficient to cover the projected liabilities falling due in the next 12 months. For this reason, the Directors continue to adopt the going concern basis in preparing the financial statements.

(c) Basis of consolidation

The Group financial statements incorporate the financial statements of the Company and subsidiary entities controlled by the Company made up to the financial year end. Control is achieved where the Company is exposed, or has rights, to variable returns from its involvement with an investee company and has the ability to affect those returns through its power over the other entity; power generally arises from holding a majority of voting rights.

(d) Operating and Investment Revenue recognition

The Group follows the principles of IFRS 15 Revenue from Contracts with Customers in determining appropriate revenue recognition policies. In principle, therefore, revenue is recognised to the extent that the economic benefits associated with the transaction will flow into the Group.

- **Commission:** Commission income and expenses are recognised and payable on a settlement date basis. Trades are usually executed on a T2 basis but can range from T0 to T15.
- **Fees:** Investment management fees and custody fees are recognised when earned and are billed and payable at periodic intervals according to the relevant contract. Such fees will vary according to the value of funds held and any accrued income reflects known changes in value up to the date of the financial statements. Given that such fees can be accurately accrued for, taking into account market movements, it is felt that the variable consideration is not a constraint in revenue recognition.

For each customer identified contract, the Group has analysed the various specific services which are provided. Where contracts with customers address delivery of more than one of these distinct services, each individual service has a single performance obligation for which revenue is recognised independently of other services when the service is delivered. The transaction price for each service is separately set out in the contract.

- **Dividend income:** Dividend income is recognised when the right to receive payment is established.

(e) Segment reporting

IFRS 8 requires that an entity disclose financial and descriptive information about its reportable segments, which are operating segments or aggregations of operating segments. Operating segments are identified on the basis of internal reports that are regularly reviewed by the Chief Executive Officer to allocate resources and to assess performance. Using the Group's internal management reporting as a starting point the single reporting segment set out in note 3 has been identified.

(f) Goodwill

Goodwill arising on consolidation represents the excess of the cost of acquisition over the Group's interest in the fair value of the identifiable assets and liabilities of a subsidiary, associate or jointly controlled entity at the date of acquisition. Goodwill is initially recognised as an asset at cost and is subsequently measured at cost less any impairment and amortisation. Goodwill which is recognised as an asset is reviewed for impairment at least annually. Any impairment is recognised immediately and is not subsequently reversed.

For the purpose of impairment testing, goodwill is allocated to each of the Group's cash-generating units expected to benefit from the synergies of the combination. Cash-generating units to which goodwill has been allocated are tested for impairment annually, or more frequently where there is an indication that the

unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying value of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro rata on the basis of the carrying value of each asset in the unit. An impairment loss recognised for goodwill is not reversed in a subsequent period.

On disposal of a subsidiary, associate or jointly controlled entity, the attributable amount of goodwill is included in the determination of the profit or loss on disposal.

(g) Software and software licences

The direct cost of acquisition of software licences is capitalised (if in relation to a significant installation) and, upon being brought into use, amortised on a straight-line basis over 6 years. The cost of minor licenses, and the cost of deployment and associated costs to implement significant installations are expensed as incurred.

(h) Property, plant and equipment

All property, plant and equipment are shown at cost less subsequent depreciation and impairment. Cost includes expenditure that is directly attributable to the acquisition of items. Depreciation is charged so as to write off the cost or valuation of assets over their useful economic lives, using the straight-line method, which is considered to be as follows:

Office refurbishment - 5 years

Office furniture and fittings - 4 years

Computer equipment - 3 years

The assets' residual values and useful lives are reviewed and, if appropriate, asset values are written down to their estimated recoverable amounts, at each balance sheet date. Gains and losses on disposals are determined by comparing proceeds with the carrying amounts and are included in the income statement.

(i) Intangible assets

Intangible assets are initially recognised on acquisition.

The Group's policy is to amortise intangible assets over their useful economic life which is considered to be as follows:

Customer relationships - 10 years

Goodwill - 10 years

At each balance sheet date, the Group reviews the carrying amounts of its intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value, using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately.

Notes to the Accounts (continued)

1 Accounting policies (continued)

The outturn of these assessments has resulted in initial amortisations over between 10 and 11 years depending on the particulars of each. This is subject to re-appraisal and in the current year the life of one segment was shortened by one year.

(j) Financial instruments

The initial date of application of IFRS 9 was 1 June 2018. Pursuant to that:

- debt instruments that are held within a business model whose objective is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the principal amount outstanding, are measured subsequently at amortised cost;
- debt instruments that are held within a business model whose objective is both to collect the contractual cash flows and to sell the debt instruments, and that have contractual cash flows that are solely payments of principal and interest on the principal amount outstanding, are measured subsequently at fair value through other comprehensive income (FVTOCI);
- all other debt investments and equity investments are measured subsequently at fair value through profit or loss (FVTPL).

The Group has made the following irrevocable election at initial recognition of a financial asset:

- the Group may irrevocably elect to present subsequent changes in fair value of an equity investment that is neither held for trading nor contingent consideration recognised by an acquirer in a business combination in other comprehensive income; and
- the Group may irrevocably designate a debt investment that meets the amortised cost or FVTOCI criteria as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

When a debt investment measured at FVTOCI is derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment. When an equity investment designated as measured at FVTOCI is derecognised, the cumulative gain or loss previously recognised in other comprehensive income is subsequently transferred to retained earnings.

(k) Investments

Investments in subsidiary undertakings are recorded at cost and subsequently reviewed for impairment.

The Company's other investments have been designated as Fair Value through Other Comprehensive Income and are recognised and derecognised on a trade date where a purchase or sale of an investment is effected under a contract whose terms require delivery of the investment within the timeframe established by the market concerned and are initially measured at fair value.

At subsequent reporting dates, investments are measured at fair value. Gains or losses arising from changes in fair value are recognised as other comprehensive income.

The fair values of investments quoted in active markets are determined by reference to the current quoted bid price. Where independent market prices are not available, fair values are determined using valuation techniques with reference to recent market transactions.

(l) Trade and other receivables

Trade and other receivables are measured at initial recognition at fair value and are subsequently measured at amortised cost using the effective interest rate method. Appropriate allowances for estimated irrecoverable amounts are recognised in profit or loss when the asset is impaired. The allowance recognised is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the effective interest rate computed at initial recognition.

(m) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and demand deposits, and other short-term highly liquid investments that are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Such investments are those with original maturities of three months or less.

(n) Client money

The Company holds money on behalf of clients in accordance with the Client Money Rules of the Financial Conduct Authority. Such monies and the corresponding liability to clients are not shown on the face of the consolidated statement of financial position. The amount so held on behalf of clients at the year end is stated in note 25.

(o) Trade and other payables

Trade and other payables are measured at initial recognition at fair value and are subsequently measured at amortised cost using the effective interest rate method. The Group accrues for all goods and services consumed but as yet unbilled at amounts representing management's best estimate of fair value.

(p) Contingent liabilities

Where a possible obligation depending on whether some uncertain future event occurs, or a present obligation but payment is not probable or the amount cannot be measured reliably, a contingent liability may exist and fall to be disclosed in the notes to the accounts.

(q) Equity instruments

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs. The par value thereof is attributed to Share Capital and the remainder to Share Premium account.

(r) Dividends

Equity dividends from quoted stocks are recognised at the ex-dividend date, and from unquoted stocks are recognised when received, as is any associated withholding tax to be reclaimed.

(s) Share-based payments

Where share options are awarded to employees, the fair value of the options at the date of grant is charged to the income statement over the vesting period. The Group has adopted a Black Scholes model to calculate the fair value of options. Non-market vesting conditions are taken into account by adjusting the number of equity instruments expected to vest at each balance sheet date so that, ultimately, the cumulative amount recognised over the vesting period is based on the number of options that eventually vest. Market vesting conditions are factored into the fair value of the options granted. As long as all other vesting conditions are satisfied, a charge is made irrespective of whether the market vesting conditions are satisfied. The cumulative expense is not adjusted for failure to achieve a market vesting condition.

When the terms and conditions of options are modified before they vest, the increase in the fair value of the options, measured immediately before and after the modification, is also charged to the income statement over the remaining vesting period. Where equity instruments are granted to persons other than employees, the income statement is charged with the fair value of the goods and services received. There has been no material share options charge to the income statement to date and therefore no disclosure appears in these financial statements.

(t) Taxation

The tax expense represents the sum of the tax currently payable and the deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the balance sheet date.

Notes to the Accounts (continued)

1 Accounting policies (continued)

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised and the timing thereof reasonably assessed. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries and associates, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

Deferred tax assets and liabilities are offset where there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

(u) Foreign currencies

The individual financial statements of each Group Company are presented in the currency of the primary economic environment in which it operates (its functional currency). For the purpose of the Group Financial Statements, the results and financial position of each Group Company are expressed in pounds sterling, which is the functional currency of the Company, and the presentation currency for the Group Financial Statements.

In preparing the financial statements of the individual companies, transactions in currencies other than the entity's functional currency (foreign currencies) are recorded at the rates of exchange prevailing on the dates of the transactions. At each balance sheet date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the balance sheet date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical costs in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are included in profit or loss for the year. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the year except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in equity. For such non-monetary items, any exchange component of that gain or loss is also recognised directly in equity.

(v) Leases

Leases which give rise to a right-of-use asset pursuant to IFRS16 are initially measured to give rise to a right-of-use asset and a lease liability. The right-of-use asset is amortised on a straight-line basis over the term of the lease. The lease liability is retired over time by the contrasting interest expense and lease payments.

The Group has elected to make use of the following exemptions provided by IFRS 16:

- Leases with a determined lease term of 12 months or less from the commencement of the lease will be treated as short-term and therefore not included in the right-of-use asset or lease liability. Instead, lease costs will be recognised on a straight-line basis across the life of the lease.
- Leases for which the underlying asset is of low value when new will be exempt from the requirements to value a right-of-use asset and lease liability. Instead, lease costs will be recognised on a straight-line basis across the life of the lease. To apply this exemption, a threshold of £5,000 has been utilised to define “low value”.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the implicit interest rate.

Lease payments included in the measurement of the lease liability comprise fixed payments, including in-substance fixed payments.

2 Critical accounting judgements and key uncertainties of estimation uncertainty

In the application of the Group’s accounting policies, which are described in note 1, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the year.

a) Key source of estimation uncertainty - Fair value of investments

The Group currently holds an investment in Euroclear Plc, which is held as a fair value asset through other comprehensive income and measured at fair value at the balance sheet date. The Euroclear Plc shares do not trade in an active market and therefore fair value is calculated with reference to the most recent share transactions as published by Euroclear Plc.

b) Critical judgement – Revenue recognition

Investment management fees are earned on the basis of the value of the funds under management. The Group accrues management fees based on past transactions and taking into account movements in indices. The directors’ judgement, based on past experience, is that using this method is unlikely to result in a material misstatement of revenues in the light of market volatility or other factors of uncertainty.

c) Key source of estimation uncertainty - Impairment

The Group tests goodwill and other intangible assets annually for impairment or more frequently if there are indicators that they might be impaired. This requires an estimation of the value in use of the goodwill and other intangible assets. Estimating the value in use requires management to make an estimate of the expected future cash flows from the entities from which the goodwill arose and for the intangible assets and to choose a suitable discount rate in order to calculate the present value of cash flows. In addition, the value is tested against market value metrics in terms of funds under management.

The carrying value of intangible assets are set out in notes 12 and 14. The Directors have concluded that appropriate provisions have been made for impairment charges.

Notes to the Accounts (continued)

3 Total revenue and segmental analysis

IFRS 8 requires operating segments to be identified on the basis of internal reports about components of the Group that are regularly reviewed by management to allocate resources to the segments and to assess their performance. Following the acquisition of Fieldings Investment Management Limited in August 2017, their staff and operations have been integrated into the management team of Fiske plc. Pursuant to this, the Group continues to identify a single reportable segment, being UK-based financial intermediation. Within this single reportable segment, total revenue comprises:

	Year to 30 June 2025 £'000	Year to 30 June 2024 £'000
Commission receivable	3,863	3,659
Investment management fees	4,066	3,762
	7,929	7,421
Other income	1	–
	7,930	7,421

Substantially all revenue in the current and prior year is generated in the UK and derives solely from the provision of financial intermediation.

4 Staff remuneration and costs

Remuneration policies are recommended to the Board by the Remuneration Committee. The Committee consists of T R Pattison (Chairman), A R Fiske-Harrison and M H W Perrin.

Remuneration for executives comprises basic salary, a performance-related bonus, and other benefits in kind, and may include share options. This remuneration takes into account:

- market rates;
- the need to attract, retain and motivate high calibre individuals with a competitive remuneration package;
- comparability across different functions within the firm;
- loyalty and effort; and
- effectiveness.

The FCA's Remuneration Code applies to certain of the firm's staff. All Code Staff have salaries that are in the main fixed and any performance-related pay reflects a share of a bonus pool available to all employees. This bonus pool reflects the profitability of the firm in that year and is allotted according to merit.

The average number of employees as calculated in accordance with the Companies Act, including Directors, employed by the Company within each category of persons, and their aggregate remuneration was:

	Year to 30 June 2025 No.	Year to 30 June 2025 £'000	Year to 30 June 2024 No.	Year to 30 June 2024 £'000
Investment management and dealing	16	1,635	18	1,647
Settlement	3	186	3	179
Administration	16	1,258	12	987
	35	3,079	33	2,813

4 Staff remuneration and costs (continued)

Employees', including Directors', costs comprise:

	Year to 30 June 2025 £'000	Year to 30 June 2024 £'000
Wages, salaries and other staff costs	3,785	3,627
Pension	176	177
Social security costs	450	422
	4,411	4,226

5 Directors' remuneration

Directors' emoluments comprise:

	Year to 30 June 2025 £'000	Year to 30 June 2024 £'000
Emoluments	745	622
Highest paid Director's remuneration: Emoluments	459	251

Information regarding Directors' share options is shown under Directors' Interests in the Directors' Report.

The emoluments of the Directors for the current and previous years are as follows:

	Gross Salary £'000	Bonus £'000	Fees £'000	Commission £'000	Pension £'000	Benefits [†] £'000	Total £'000
Year to 30 June 2025							
T R Pattison	90	–	–	114	–	12	216
J P Q Harrison*	250	30	–	163	11	5	459
M H W Perrin	–	–	35	–	2	–	37
A R Fiske-Harrison	–	–	32	–	1	–	33
	340	30	67	277	14	17	745

[†] Health care provisions

* Commission includes £90,500 for revenue generated in the prior year to 30 June 2024

	Gross Salary £'000	Bonus £'000	Fees £'000	Commission £'000	Pension £'000	Benefits [†] £'000	Total £'000
Year to 30 June 2024							
T R Pattison	69	–	–	127	–	10	206
C F Harrison*	108	–	–	–	–	–	108
J P Q Harrison	220	16	–	–	10	5	251
M H W Perrin	–	–	29	–	1	–	30
A R Fiske-Harrison	–	–	26	–	1	–	27
	397	16	55	127	12	15	622

[†] Health care provisions

* Retired 23 November 2023

Notes to the Accounts (continued)

6 Operating profit

	Year to 30 June 2025 £'000	Year to 30 June 2024 £'000
The operating profit is arrived at after charging:		
Auditor's remuneration:		
Fees payable to the Company's auditor		
• for the audit of the Company's annual accounts	228	179
– Audit of client money and custody assets	55	30
– Tax services	21	10
Impairment of goodwill	–	188
Amortisation of intangible assets	161	228
Depreciation of right-of-use assets	107	94
Depreciation of property, plant and equipment	22	11
Lease payments – Land and buildings	215	220

7 Finance income

	Year to 30 June 2025 £'000	Year to 30 June 2024 £'000
Interest receivable:		
Banks	229	157
	229	157

8 Finance costs

	Year to 30 June 2025 £'000	Year to 30 June 2024 £'000
Interest payable on bank loans, overdrafts and other	1	–
Interest expense on lease liabilities	10	13
Amortisation of fair value adjustment to deferred consideration payable	8	12
	19	25

9 Tax

Analysis of tax on ordinary activities:

	Notes	Year to 30 June 2025 £'000	Year to 30 June 2024 £'000
Current tax			
Current year		(138)	–
		(138)	–
Deferred tax			
Current year	21	11	(121)
Total tax charge to Statement of Comprehensive Income		(127)	(121)

Factors affecting the tax charge for the year

The deferred tax liability has been calculated using the expected on-going corporation tax rate of 25% (2024: 25%).

The charge for the year can be reconciled to the profit per the Statement of Comprehensive Income as follows:

	Year to 30 June 2025 £'000	Year to 30 June 2024 £'000
Profit before tax	1,477	942
Charge on profit on ordinary activities at standard rate	369	236
Effect of:		
Expenses non-deductible in determining taxable profit	9	104
Non-taxable income	(240)	(63)
Deferred tax asset	(11)	(156)
	127	121

Notes to the Accounts (continued)

10 Earnings per share

Basic earnings per share has been calculated by dividing the profit on ordinary activities after taxation by the weighted average number of shares in issue during the year. Diluted earnings per share is basic earnings per share adjusted for the effect of conversion into fully paid shares of the weighted average number of share options during the year.

	Basic £'000	Diluted Basic £'000
Year to 30 June 2025		
Profit on ordinary activities after taxation	1,350	1,350
Adjustment to reflect impact of dilutive share options	–	–
Profit	1,350	1,350
Weighted average number of shares (000's)	11,830	11,830
Earnings per share (pence)	11.4	11.4
	Basic £'000	Diluted Basic £'000
Year to 30 June 2024		
Profit on ordinary activities after taxation	821	821
Adjustment to reflect impact of dilutive share options		1
Profit	821	822
Weighted average number of shares (000's)	11,830	11,838
Earnings per share (pence)	6.9	6.9
	30 June 2025	30 June 2024
Number of shares (000's):		
Weighted average number of shares	11,830	11,830
Dilutive effect of share option scheme	–	8
	11,830	11,838

11 Dividends

	Year to 30 June 2025 £'000	Year to 30 June 2024 £'000
Final dividend of 0.75p per ordinary share	89	–
Interim dividend of 0.275p (2024: 0.25p) per ordinary share	32	30
	121	30

The Employee Share Option Scheme, which is controlled by Fiske plc held shares to the benefit of employees, waived the entitlement to any dividend on its holding of 9,490 ordinary shares of 25p each.

12 Intangible assets

	Company		Group	
	Customer	Customer	Goodwill	Total
	relationships	relationships	£'000	£'000
	£'000	£'000		
Cost				
At 1 June 2023	293	1,605	1,311	2,916
Additions	–	–	–	–
At 30 June 2024	293	1,605	1,311	2,916
Additions (intercompany)	262	–	–	–
At 30 June 2025	555	1,605	1,311	2,916
Accumulated amortisation/ impairment				
At 1 June 2023	(7)	(794)	(1,123)	(1,917)
Charge in year	(97)	(228)	(188)	(416)
At 30 June 2024	(104)	(1,022)	(1,311)	(2,333)
Charge in year	(29)	(161)	–	(161)
At 30 June 2025	(133)	(1,183)	(1,311)	(2,494)
Net book value				
At 30 June 2025	422	422	–	422
At 1 July 2024	189	583	–	583

The amortisation charge arises from a prudent assessment that the intangible assets have a useful economic life.

Goodwill arising through business combinations is allocated to individual cash-generating units ('CGUs') being acquired subsidiaries, reflecting the lowest level at which the Group monitors and test goodwill for impairment purposes. The CGUs to which goodwill has been attributed relate to long past acquisitions of Ionian Group Limited and Vor Financial Strategy Limited and this has now been fully written down.

Notes to the Accounts (continued)

13 Right-of-use assets

Group and Company	Property £'000
Cost	
At 1 June 2023	329
Additions/Disposals	–
At 1 July 2024	329
Additions	223
Disposals	–
At 30 June 2025	552
Accumulated amortisation	
At 1 June 2023	(173)
Charge for the year	(93)
On Disposals	–
At 1 July 2024	(266)
Charge for the year	(108)
On Disposals	–
At 30 June 2025	(374)
Net book value	
At 30 June 2025	178
At 1 July 2024	63

The Company occupies office premises at 100 Wood Street on a lease initially to 21 February 2025 and now extended to 28 February 2027. The Group has used the following practical expedients when applying IFRS16 to leases previously classified as operating leases under IAS17.

- Applied a single discount rate to a portfolio of leases with similar characteristics;
- Excluded initial direct costs from measuring the right-of-use asset at the date of initial application;
- Used hindsight when determining the lease term if the contract contains options to extend or terminate the lease.

14 Other intangible assets

	Systems licence £'000
Group and Company	
Cost	
At 1 June 2023	192
Additions	–
At 1 July 2024	192
Additions	–
At 30 June 2025	192
Accumulated amortisation	
At 1 June 2023	(192)
Charge for the year	–
At 1 July 2024	(192)
Charge for the year	–
At 30 June 2025	(192)
Net book value	
At 30 June 2025	–
At 1 July 2024	–

Notes to the Accounts (continued)

15 Property, plant and equipment

Group and Company	Office furniture and equipment £'000	Computer equipment £'000	Total £'000
Cost			
At 1 June 2023	7	112	119
Additions	–	1	1
Disposals	–	–	–
At 1 July 2024	7	113	120
Additions	–	52	52
Disposals	–	–	–
At 30 June 2025	7	165	172
Accumulated depreciation			
At 1 June 2023	(4)	(100)	(104)
Charge for the year	(1)	(10)	(11)
Disposals	–	–	–
At 1 July 2024	(5)	(110)	(115)
Charge for the year	(1)	(21)	(22)
Disposals	–	–	–
At 30 June 2025	(6)	(131)	(137)
Net book value			
At 30 June 2025	1	34	35
At 30 June 2024	2	3	5

16 Investment in subsidiary undertakings

Company	2025 £'000	2024 £'000
Opening cost	597	917
Impairment of subsidiary	(227)	(320)
Transfer of asset	(262)	–
Reduction in capital	(108)	–
Closing cost	–	597

Following the acquisition of Fieldings Investment Management Limited the customer base thereof was transferred to the parent company, Fiske plc. In the year to June 2025, the group effected a capital reduction in that subsidiary which had become dormant.

In parallel, the value of the Company's subsidiaries is primarily founded in the customer base thereof and an impairment charge arises from an assessment that customer relationships change over time. An impairment provision in the parent company's accounts is made so as to be consistent with the analysis arrived at in note 12.

The following are the subsidiaries of the Company at 30 June 2024 and at the date of these financial statements.

Incorporated in the UK and registered office at 100 Wood Street, London, EC2V 7AN:

	Class of shares	Proportion of Nominal value and voting rights held by parent company	Year of acquisition	Nature of business
Fieldings Investment Management Limited	Ordinary	100%	2017	Dormant
VOR Financial Strategy	Ordinary	100%	2009	Dormant
Ionian Group Limited	Ordinary	100%	2002	Dormant
Fiske Nominees Limited	Ordinary	100%	1988	Nominee

The Company has guaranteed the liabilities of the following subsidiary exempt from audit under Section 479A of the Companies Act 2006. The name and company registration number are as follows:

Company Name	Company Registration Number
Fieldings Investment Management Limited	02958085

Notes to the Accounts (continued)

17 Investments held at Fair Value Through Other Comprehensive Income

Group and Company	2025 £'000	2024 £'000
Opening valuation	5,419	4,300
Opening fair value gains on investments held	(4,829)	(3,823)
Opening cost for the current year	590	477
Additions	–	113
Cost at 30 June 2025	590	590
Gains on investments	5,357	4,829
Closing fair value of investments held	5,947	5,419
being:		
Unlisted	5,947	5,419
FVTOCI investments carried at fair value	5,947	5,419
Gains on investments in year	2025	2024
Group and Company	£'000	£'000
Increase in fair value	528	1,006
Gain on investments	528	1,006

The investments included above are represented by holdings of equity securities. These shares are not held for trading.

18 Trade and other receivables

Group and Company	2025 Group £'000	2025 Company £'000	2024 Group £'000	2024 Company £'000
Counterparty receivables	1,365	1,365	211	211
Trade (payables) / receivables	(447)	(447)	1,465	1,465
	918	918	1,676	1,676
Amount owed by group undertakings	–	–	–	(157)
Other debtors	19	19	19	19
Prepayments and accrued income	1,034	1,034	1,002	1,002
Withholding tax recoverable	376	376	245	245
	2,347	2,347	2,942	2,785

Due to the short-term nature of the current receivables, their carrying amount is considered to be the same as their fair value.

Trade receivables

Included in the Group's trade receivables are debtors with a carrying amount of £nil (2024: £nil) which are past due at the reporting date for which the Group has not provided.

Counterparty receivables

Included in the Group's counterparty receivables balance are debtors with a carrying amount of £1,365,000 (2024: £208,000) which are past due but not considered impaired.

Ageing of counterparty receivables:

	2025 £'000	2024 £'000
0 – 15 days	1,191	142
16 – 30 days	22	60
31 – 60 days	–	9
Over 60 days	152	–
	1,365	211

19 Trade and other payables

	2025 Group £'000	2025 Company £'000	2024 Group £'000	2024 Company £'000
Counterparty payables	819	819	1,667	1,667
Trade payables	10	10	11	11
	829	829	1,678	1,678
Other sundry creditors and accruals	1,872	1,872	1,211	1,157
	2,701	2,701	2,889	2,835

Following the introduction of new Consumer Duty standards, the company has been working with specialist advisers, in conjunction with the FCA, to review the manner in which the firm delivers outcomes for customers and in particular, to improve the level of detail in the firm's documentation. The costs of such works are being absorbed into the firm's operating expenses with some anticipated costs being included in sundry creditors and accruals.

Notes to the Accounts (continued)

20 Lease liabilities

	2025 Group £'000	2025 Company £'000	2024 Group £'000	2024 Company £'000
Current	76	76	72	72
Non-current	105	105	–	–
	181	181	72	72
Maturity analysis:				
Not later than one year	76	76	72	72
Later than one year and not later than 5 years	105	105	–	–
	181	181	72	72

The cash flow impact is summarised as:

	2025 Group £'000	2025 Company £'000	2024 Group £'000	2024 Company £'000
Lease liabilities at beginning of year	72	72	171	171
New lease entered into in year	222	222	–	–
Repayment of lease liabilities [†]	(113)	(113)	(99)	(99)
Lease liabilities at end of year	181	181	72	72

[†] The lease liability is retired over time by the contrasting interest expense and lease payments.

21 Deferred taxation

Group and Company	Capital allowances £'000	Unrealised Investment Gains £'000	Deferred tax liability £'000
At 1 July 2024	(1)	1,189	1,188
Charge for the year	–	132	132
At 30 June 2025	(1)	1,321	1,320

Deferred tax assets and liabilities are recognised at a rate which is substantively enacted at the balance sheet date. The rate to be taken in this case is 25%, being the anticipated rate of taxation applicable to the Group and Company in the following year.

22 Called up share capital

	2025		2024	
	No. of shares	£'000	No. of shares	£'000
Allotted and fully paid:				
Ordinary shares of 25p				
Opening balance	11, 829,859	2,957	11, 829,859	2,957
Shares issued	–	–	–	–
Closing balance	11,829,859	2,957	11,829,859	2,957

Included within the allotted and fully paid share capital were 9,490 ordinary shares of 25p each (2024: 9,490 ordinary shares of 25p each) held for the benefit of employees.

As of 30 June 2025, there were no outstanding options to subscribe for ordinary shares, as all 125,000 options outstanding as of 30 June 2024 with a weighted average exercise price of 70p expired on 31 December 2024. Ordinary shares are entitled to all distributions of capital and income.

23 Contingent liabilities

In the ordinary course of business, the Company has given letters of indemnity in respect of lost certified stock transfers and share certificates. The contingent liability arising thereon is not probable or reliably measurable and therefore it is not believed that any material liability will arise under these indemnities.

In addition, the firm believes that some redress may be appropriate for a small number of customers where our processes may have resulted in customers experiencing poorer outcomes than they may have expected. If it is determined that this has occurred, then suitable compensation will be offered. At this stage the amount of possible compensation cannot be reliably measured and accordingly no provision has been made in the financial results for the year to 30 June 2025.

24 Financial commitments

Lease – classified as an IFRS 16 lease

At 30 June 2025 the Group had outstanding commitments for future minimum lease payments under non-cancellable operating leases which fall due as follows:

	2025		2024	
	Land and buildings £'000	Other £'000	Land and buildings £'000	Other £'000
In the next year	119	–	74	–
In the second to fifth years inclusive	79	–	–	–
Total commitment	198	–	74	–

In September 2021 the Company entered into a lease over our premises at Wood Street for a period of some 3 years to 21 February 2025 and this has now been extended to 28 February 2027.

25 Clients' money

At 30 June 2025 amounts held by the Company on behalf of clients in accordance with the Client Money Rules of the Financial Conduct Authority amounted to £52,436,614 (2024: £42,002,035). The Company has no beneficial interest in these amounts and accordingly they are not included in the consolidated statement of financial position.

Notes to the Accounts (continued)

26 Financial instruments

Capital risk management

The Group manages its capital to ensure that it will be able to continue as a going concern while maximising the return to stakeholders. The Group's capital structure consists of equity attributable to equity holders of the parent company, comprising issued capital, reserves and retained earnings. The Group has no debt.

Externally imposed capital requirement

The Group is subject to the minimum capital requirements required by the Financial Conduct Authority (FCA) and has complied with those requirements throughout both financial years. Capital adequacy and capital resources are monitored by the Group on the basis of the Capital Requirements Directive. The Group has a strong statement of financial position and has maintained regulatory capital at a level in excess of its regulatory requirement. The Group's capital requirement is under continuous review as part of its internal capital adequacy assessments.

Categories of financial instruments

	2025 Group £'000	2025 Company £'000	2024 Group £'000	2024 Company £'000
Financial assets – Equities investments (FVOCI)	5,947	5,947	5,419	5,419
Financial assets – Trade and other receivables (Amortised)	937	937	1,695	1,538
Financial assets – Cash and cash equivalents (Amortised)	6,846	6,846	4,957	4,857
Financial liabilities – Trade and other payables (Amortised)	2,701	2,701	2,889	2,835
Financial liabilities – Lease liability (Amortised)	181	181	72	72

Prepayments and accrued income are not classified as financial instruments and have been excluded from 'Trade and other receivables' in the 'Categories of financial instruments' table.

A reconciliation from 'Trade and other receivables – Financial instruments' to 'Trade and other receivables' as shown in the Statement of Financial Position is as follows:

	2025 Group £'000	2025 Company £'000	2024 Group £'000	2024 Company £'000
Trade and other receivables – Financial instruments	937	937	1,695	1,538
Accrued income	876	876	–	–
Prepayments	158	158	1,002	1,002
Withholding tax recoverable	376	376	245	245
Trade and other receivables – Statement of Financial Position	2,347	2,347	2,942	2,785

The carrying value of each class of financial asset denoted above approximates to its fair value.

Fair value measurements recognised in the statement of financial position

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs). The fair value has been established based on recent transactions.

The Group's holdings of unquoted equities were valued on the basis of recent off-market transactions. A 1% change in value would give rise to a £59,000 (2024: £54,000) change in value.

	2025			
	Level 1 £'000	Level 2 £'000	Level 3 £'000	Total £'000
Financial assets at FVTOCI				
Unquoted equities	–	–	5,947	5,947
Total	–	–	5,947	5,947

	2024			
	Level 1 £'000	Level 2 £'000	Level 3 £'000	Total £'000
Financial assets at FVTOCI				
Unquoted equities	–	–	5,419	5,419
Total	–	–	5,419	5,419

There were no transfers between levels during the year.

Reconciliation of Level 3 fair value measurements of financial assets

	2025		2024	
	Unquoted equities £'000	Total £'000	Unquoted equities £'000	Total £'000
Balance at 1 July 2024/1 July 2023	5,419	5,419	4,300	4,300
Purchases in year	–	–	113	113
Gain on disposal	–	–	–	–
Appreciation in value in the year	528	528	1,006	1,006
Balance at 30 June 2025/30 June 2024	5,947	5,947	5,419	5,419

There were no financial liabilities subsequently measured at fair value.

Notes to the Accounts (continued)

26 Financial instruments (continued)

The Group's finance function monitors and manages the financial risks relating to the operations of the Group. The Group is exposed to market and other price risk, credit risk and to a very limited amount interest rate risk and liquidity risk.

The Board of Directors monitors risks and implements policies to mitigate risk exposures.

Credit risk

Credit risk refers to the risk that a third party will default on its contractual obligations resulting in financial loss to the Group. Third party receivables consist of customers' balances, spread across institutional and private clients. Ongoing credit evaluation is performed on the financial condition of accounts receivable, and stock is held until settlement is effected.

The Group does not have any significant credit risk exposure to any group of third parties having similar characteristics. The credit risk on liquid funds is limited because the third parties are one of the UK big four clearing banks. There are no expected credit losses on any financial assets.

Market risk

The Group is mainly exposed to market risk in respect of its trading as agent in equities and debt instruments with the volume of trading and thus transaction revenue retreating in market downturns, and to variations in asset values and thus management fees. There has been no material change to the Group's exposure to market risks or the manner in which it manages and measures the risks.

Market risk also gives rise to variations in the value of investments held by Fiske plc, acting as principal. These are designated as investments held at FVTOCI and are mostly held for strategic rather than trading purposes and not actively traded.

Interest rate risk management

The Group has no borrowings and is therefore not exposed to interest rate risk in that respect. The Group's exposure to interest rates on financial assets is detailed in the liquidity risk management section of this note.

Liquidity risk management

The Group manages liquidity risk by maintaining adequate reserves and by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities. In respect of counterparty creditors and trade payables the amounts due are all payable between nil and 15 days. An analysis of the maturity profile of receivables is listed within the counterparty receivables note above.

Sensitivity analysis

Equity

The fair values of all FVTOCI assets and their exposure to equity price risks at the reporting date are based on the accounting policy in notes 1(j) and 1(k). If equity prices had been 5% higher/lower the revaluation reserve would increase/decrease by £297,000 (2024: increase/decrease by £270,000).

Cash

The Group's financial cash assets at year end were £6,846,000 (2024: £4,957,000), some of these funds are held at a floating interest rate and are available on demand. If prevailing interest rates were de minimis during the year this would have had an impact of some £229,000 (2024: £157,000).

27 Related party transactions

Transactions between the Company and its subsidiaries which are related parties have been eliminated on consolidation and are not disclosed in this note as they are not material.

Directors' transactions

The Company received by way of a fee £7,021 (2024: £5,924) from The Investment Company Plc, a company of which M.H.W Perrin is a Director and shareholder, in respect of custody services on an arm's length basis.

Directors transact share-dealing business with the Company under normal staff business terms and in accordance with applicable laws and regulations. In the year to 30 June 2025, commission earned from this by the Company amounted to £9,271 (2024: £15,693).

During the year, the Directors each received 1.025p per share in dividends attributable to their respective shareholdings in the Company (2024: 0.25p). Details of Directors' interests in ordinary shares and in share options are as disclosed in the Directors' Report, together with details of other significant holdings in the equity of the Company.

The Company has no ultimate controlling party.

Company Information

DIRECTORS

Tony Robert Pattison
Chairman

James Philip Quibell Harrison
Chief Executive Officer

Martin Henry Withers Perrin*

Alexander Rupert Fiske-Harrison*

*Non-Executive

REGISTERED OFFICE

100 Wood Street,
London EC2V 7AN

REGISTERED NUMBER

02248663
LEI: 213800Z5PKJOV7GWXE43

AIM Listing

Lon: FKE
ISIN: GB0003353157
Sedol: 0335315

NOMINATED ADVISER

Grant Thornton UK LLP
8 Finsbury Circus
London EC2M 2AF

AUDITOR

BDO LLP
55 Baker Street
London W1U 7EU

REGISTRARS

MUFG Pension & Market Services
Central Square
29 Wellington Street
Leeds LS1 4DL

Details of the Directors and their backgrounds are as follows:

Tony Robert Pattison *Chairman*

Tony Pattison, is a Chartered Fellow of the Chartered Institute of Securities and Investment. During a City career spanning five decades, he has been actively involved at senior director level in the management of a number of investment companies including Fieldings Investment Management Limited which was acquired by Fiske plc in 2017. Until his retirement from the board in 2015 he was Chairman of Capital Gearing Trust plc. He continues to personally manage private client, charity and institution portfolios.

James Philip Quibell Harrison *Chief Executive Officer*

James Harrison joined Fiske plc in 1996 in the private client investment department and now manages a substantial client portfolio. He was Company Secretary from 2001 to 2005 and he was appointed to the Board as an Executive Director in May 2007. On 25 September 2015, following the AGM he was appointed as the Chief Executive Officer. He is a Chartered Fellow of the Chartered Institute of Securities and Investment and is responsible for the day-to-day running of the Company.

Martin Henry Withers Perrin *Non-Executive*

Martin Perrin joined the Board as a non-executive Director in November 2003. He is a chartered accountant with wide experience of operations and finance in industry. He is a Chartered Fellow of the Chartered Institute of Securities and Investment and is Chairman of the Audit Committee and the Risk Management Committee and is a member of the Remuneration and Nomination Committee. He is a Director of The Investment Company plc.

Alexander Rupert Fiske-Harrison *Non-Executive*

Alexander Fiske-Harrison joined the Board as a non-executive Director in April 2014. He is a member of the Remuneration and Nomination Committee and the Consumer Duty Champion. He has previously worked at the Financial Times and at Fiske plc.

Notice of Annual General Meeting

Notice is hereby given that the Annual General Meeting of Fiske plc will be held at 100 Wood Street, London EC2V 7AN on Thursday 13 November 2025 at 12.30 pm for the following purposes:

Ordinary Business:

1. To receive the Report of the Directors and Auditor and the Accounts for the year ended 30 June 2025.
2. To re-elect James Philip Quibell Harrison as a director of the Company.
3. To re-elect Tony Robert Pattison as a director of the Company.
4. To re-elect Martin Henry Withers Perrin as a director of the Company.
5. To re-elect Alexander Rupert Fiske-Harrison as a director of the Company.
6. To approve the payment of a final dividend of 0.825p per share.
7. To re-appoint BDO LLP as auditor and to authorise the Board to fix their remuneration.

Special Business

To consider and, if thought fit, to pass the following Resolutions which will be proposed as to Resolution 8 as an ordinary Resolution and as to Resolutions 9 and 10 as special Resolutions:

8. THAT for the purposes of section 551 Companies Act 2006 ("2006 Act") (and so that expressions used in this resolution shall bear the same meanings as in the said section 551):
 - (a) the Directors be generally and unconditionally authorised to exercise all powers of the Company to allot shares and to grant such subscription and conversion rights as are contemplated by sections 551(1)(a) and (b) of the 2006 Act respectively up to a maximum nominal amount of £1,312,818 to such persons and at such times and on such terms as they think proper during the year expiring at the conclusion of the next Annual General Meeting of the Company (unless previously varied, revoked or renewed by the Company in general meeting); and
 - (b) the Company shall be entitled to make, prior to the expiry of such authority, any offer or agreement which would or might require relevant securities to be allotted after the expiry of such authority and the Directors may allot any relevant securities pursuant to such offer or agreement as if such authority had not expired; and
 - (c) all prior authorities to allot securities be revoked but without prejudice to the allotment of any securities already made or to be made pursuant to such authorities.
9. THAT:
 - (a) the Company be and is hereby generally and unconditionally authorised for the purpose of section 701 of the Companies Act 2006 (the "2006 Act") to make market purchases (within the meaning of section 693 of the 2006 Act) of ordinary shares of 25p each in the capital of the Company ("ordinary shares") on such terms and in such manner as the Directors may from time to time determine provided that:
 - (b) the maximum number of ordinary shares hereby authorised to be acquired is 1,182,985;
 - (c) the minimum price which may be paid for an ordinary share is 25p;
 - (d) the maximum price which may be paid for an ordinary share is an amount equal to 105% of the average of the middle market quotations for an ordinary share as derived from The London Stock Exchange Daily Official List for the five business days immediately preceding the day on which an ordinary share is contracted to be purchased;
 - (e) unless previously revoked or varied, the authority hereby conferred shall expire at the close of the next Annual General Meeting of the Company or 18 months from the date on which this resolution is passed, whichever shall be the earlier; and

Notice of Annual General Meeting (continued)

- (f) the Company may make a contract to purchase ordinary shares under the authority hereby conferred prior to the expiry of such authority, which contract will or may be executed wholly or partly after the expiry of such authority, and may purchase ordinary shares in pursuance of any such contract.
10. THAT the Directors be granted power pursuant to Section 570 and 573 of the Companies Act 2006 to allot equity securities (within the meaning of section 560 of the 2006 Act) for cash, pursuant to the authority conferred on them to allot such shares or grant such rights by Resolution 5 contained in the Notice of the Annual General Meeting of the Company of which this Resolution forms part as if section 561(1) and sub sections (1)-(6) of section 562 of the 2006 Act did not apply to any such allotment, provided that the power conferred by this Resolution shall be limited to:
- (a) the allotment of equity securities in connection with an issue or offering in favour of holders of equity securities and any other persons entitled to participate in such issue or offering where the equity securities respectively attributable to the interests of such holders and persons are proportionate (as nearly as maybe) to the respective number of equity securities held or deemed to be held by them on the record date of such allotment, subject only to such exclusions or other arrangements as the Directors may consider necessary or expedient to deal with fractional entitlements or legal or practical problems under the laws or requirements of any recognised regulatory body or stock exchange in any territory; and
 - (b) the allotment of equity securities up to an aggregate nominal value of £1,017,072; and
 - (c) shall expire at the conclusion of the next Annual General Meeting of the Company or, if earlier, the date 15 months from the date of passing of this Resolution unless previously varied, revoked or renewed by the Company in general meeting provided that the Company may, before such expiry, make any offer or agreement which would or might require equity securities to be allotted after such expiry and the Directors may allot equity securities pursuant to any such offer or agreement as if the power hereby conferred had not expired; and
 - (d) all prior powers granted under section 571 of the Companies Act 2006 be revoked provided that such revocation shall not have retrospective effect.

By Order of the Board

T Stavrou
Secretary

Registered office:
100 Wood Street,
London EC2V 7AN

17 October 2025

Notes to Notice of Annual General Meeting

1. A member entitled to attend and vote at the Meeting convened by the above notice may appoint a proxy to exercise all or any of their rights to attend, speak and vote at a meeting of the Company. A proxy need not be a member of the Company. A member may appoint more than one proxy in relation to the Meeting, provided that each proxy is appointed to exercise the rights attached to a different share or shares held by that member. A form of proxy is enclosed. To be valid the enclosed form of proxy together with the power of attorney or other authority, if any, under which it is signed or a notarially certified or office copy thereof, must be delivered in accordance with instructions on it so as to be received by the Company's registrars, MUFG Pension & Market Services, PXS1, Central Square, 29 Wellington Street, Leeds LS1 4DL, not less than two working days before the date of the Meeting or any adjournment thereof. Lodgement of a form of proxy would normally not prevent a member from attending and voting in person if so desired, but that will not be possible this year.
2. CREST members who wish to appoint a proxy or proxies through the CREST electronic proxy appointment service may do so for the Meeting and any adjournment(s) thereof by using the procedures described in the CREST Manual. CREST personal members or other CREST sponsored members, and those CREST members who have appointed a voting service provider(s), should refer to their CREST sponsor or voting service provider(s), who will be able to take the appropriate action on their behalf.

In order for a proxy appointment or instruction made using the CREST service to be valid, the appropriate CREST message (a "CREST Proxy Instruction") must be properly authenticated in accordance with Euroclear UK & Ireland Limited's ("Euroclear") specifications and must contain the information required for such instructions, as described in the CREST Manual. The message, regardless of whether it constitutes the appointment of a proxy or relates to an amendment to the instruction given to a previously appointed proxy must, in order to be valid, be transmitted so as to be received by the issuer's agent (ID RA10) by no later than two working days before the date of the meeting. For this purpose, the time of receipt will be taken to be the time (as determined by the time stamp applied to the message by the CREST Applications Host) from which the issuer's agent is able to retrieve the message by enquiry to CREST in the manner prescribed by CREST. After this time any change of instructions to proxies appointed through CREST should be communicated to the appointee through other means.

CREST members and, where applicable, their CREST sponsors or voting service providers should note that Euroclear does not make available special procedures in CREST for any particular messages. Normal system timings and limitations will therefore apply in relation to the input of CREST Proxy Instructions. It is the responsibility of the CREST member concerned to take (or, if the CREST member is a CREST personal member or sponsored member or has appointed a voting service provider(s), to procure that his or her CREST sponsor or voting service provider(s) take(s)) such action as shall be necessary to ensure that a message is transmitted by means of the CREST system by any particular time. In this connection, CREST members and, where applicable, their CREST sponsors or voting service providers are referred in particular to those sections of the CREST Manual concerning practical limitations of the CREST system and timings. The CREST Manual can be reviewed at www.euroclear.com

The Company may treat as invalid a CREST Proxy Instruction in the circumstances set out in regulation 35(5)(a) of the Uncertificated Securities Regulations 2001.

3. Copies of contracts of service between the directors and the Company will be available at the registered office of the Company on any weekday prior to the meeting (weekends and public holidays excepted) during normal business hours. Copies of the above-mentioned documents will also be available on the date of the Annual General Meeting at the place of the meeting for 15 minutes prior to the meeting until its conclusion.
4. Pursuant to section 360B of the 2006 Act and regulation 41 of the Uncertificated Securities Regulations 2001, only shareholders registered in the register of members of the Company as at close of business two working days before the time appointed for holding the Meeting shall be entitled to attend and vote at the Meeting in respect of the number of shares registered in their name at such time. If the Meeting is adjourned, the time by which a person must be entered on the register of members of the Company in order to have the right to attend and vote at the adjourned meeting is at close of business two working days preceding the date fixed for the adjourned meeting. Changes to the register of members after the relevant times shall be disregarded in determining the rights of any person to attend or vote at the Meeting.
5. In the case of joint holders, the vote of the senior who tenders a vote whether in person or by proxy will be accepted to the exclusion of the votes of the other joint holders and for this purpose seniority will be determined by the order in which names stand in the register of members of the Company in respect of the relevant joint holding.
6. By attending the Meeting members agree to receive any communications made at the meeting.

